

## DIRECTORATE:

Private Bag X9137, PIETERMARITZBURG, 3200

Strategic Management, monitoring and Evaluation

Ref: 2/3/1/2/1

TO:

**DEPUTY DIRECTOR-GENERALS** 

**CHIEF DIRECTORS** 

**CHIEF DIRECTORS: DISTRICT OPERATIONS** 

**DIRECTORS** 

**DISTRICT DIRECTORS** 

**MANAGERS** 

**KZN CIRCULAR NO: 70 OF 2025** 

## SUBJECT: STRATEGIC PLANNING PROCESS TOWARD THE DEVELOPMENT OF THE ANNUAL PERFORMANCE PLAN 2026/27

- Strategic Management Monitoring and Evaluation will be engaging all Branches on the strategic management support
  process in preparation of the Annual Performance Plan 2025/2026. The exercise will involve a reflection on the Strategic
  Plan 2025-2030 and the Annual Performance Plan 2025/2026 to inform the planning process for 2026-27. National and
  Provincial Policy Mandates will guide the planning processes for 2026-27.
- 2. Branch consultation through branch meetings will be as follows:
  - 2.1. Budget meeting with Finance
  - 2.2. Review of Strategic Plan (Reflection) on 2025-2030 and Development of the Annual Performance Plan 2026/27, Operational Plan 2026/27 and MTDP 2026/27.
  - 2.3. Analysis of the Government of National Unity (GNU) priorities.
  - 2.4. Alignment to the NDP, MTDP /PGDS, SONA, SOPA, Lekgotla resolutions, One on One resolution by the premier with MEC and HOD, Strategic Plan and Sector Plans.
  - 2.5. Articulation of strategies to address Audit findings and the Audit Improvement Plan
- Respective Directorates through Branch heads will be consulted during the process on an agreed upon reasonable timelines on the information as outlined above. (Please refer to the attached management plan)
- 4. Directorates are requested to consider financial implications for all programmes and projects planned for implementation.

| HIGH LEVEL ACTIVITIES  |  |  |  |
|--|--|--|--|
| Annual Performance Plan Review   |  |  |  |
| <ul> <li>Performance indicators and targets for SOI, NSOI and MTDP</li> </ul>                                    |  |  |  |
| Operational Plan Review  |  |  |  |
| <ul> <li>Performance indicators and targets for SOI, NSOI and MTDP, MEC's Strategic Plan Resolutions.</li> </ul> |  |  |  |
| Cluster Plans  |  |  |  |
| Service Delivery Improvement Plans   |  |  |  |
|  |  |  |  |



## SUBJECT: STRATEGIC PLANNING PROCESS TOWARD THE DEVELOPMENT OF THE ANNUAL PERFORMANCE PLAN 2026/27

## **MANAGEMENT PLAN**

| NO. | ACTIVITIES  | DATES               | RESPONSIBILITY   |
|-----|---|---------------------|------------------|
| 1   | Branch Consultation Meetings     Preparatory work on draft Annual Performance Plan 2026/27 Plans focusing on updating Situational Analysis. | 1 -22 August 2025   | SMME             |
| 2   | First draft inputs for all plans will be due for Collation & Editing.   | 22 August 2025      | All Branch Heads |
| 3   | First submission to OTP, PT, DPME and DBE   | 30 September 2025   | SMME             |
| 4   | Strategic Planning Session  | February 2026       | SMME & OHOD      |
| 5   | Assessment reports of Draft Annual Performance Plan received from Oversight   | 1-10 February 2026  | SMME             |
| 6   | SOPA, SONA, Cabinet Lekgotla resolutions incorporation into plans   | 10-14 February 2026 | SMME             |
| 7   | Final Draft inputs for all 2026/27 plans due date   | 14 February 2026    | SMME             |
| 8   | Approval by MEC and HOD   | 15 March 2026       | OHOD             |
| 9   | Final submission to Legislature, OTP, PT, DPME and DBE  | 28 March 2026       | OMEC & SMME      |
| 10  | Vote 5 Tabling: Annual Performance Plan 2026/27   | April/ May 2026     | HOD & OMEC       |

Branch Heads and respective programme managers are hereby requested to co-operate with Directorate: Strategic Management Monitoring and Evaluation.

For all technical support related queries kindly contact the SMME officials listed below:

| CONTACT PERSON          | OFFICE       | CELL         | EMAIL                             |
|-------------------------|--------------|--------------|-----------------------------------|
| Dr Lutchman Chetty      | 033 392 1088 | 083 789 4938 | Lutchman.Chetty@kzndoe.gov.za     |
| Mr. Thobelani Hlongwane | 033 392 1151 | 078 564 3371 | Thobelani.Hlongwane@kzndoe.gov.za |

Your co-operation during the planning process will be highly appreciated.

Yours Sincerely

MR GN NGCOBO

HEAD OF DEPARTMENT

DATE